

2022-2023 AUDITED CONSOLIDATED FINANCIAL STATEMENTS

CONSOLIDATED BALANCE SHEET

ASSETS

Cash is higher due to the bequest from the Walbridge Trust.

Investment values decreased due to the unrealized loss in value

| | 2022-23 | 2021-22 |
|---------------------|---------------|---------------|
| Cash | \$ 210,452 | \$ 111,698 |
| Investments | \$ 17,235,376 | \$ 18,662,976 |
| Fixed Assets | \$ 188,409 | \$ 185,034 |
| Other Assets | \$ 170,614 | \$ 185,713 |
| Total Assets | \$17,804,851 | \$19,145,421 |

| | 2022-23 | 2021-22 |
|---|---------------|---------------|
| Liabilities | \$ 86,379 | \$ 86,020 |
| Net Assets without Donor | | |
| Restriction | \$ 2,040,011 | \$ 1,884,184 |
| Net Assets with Donor | | |
| Restrictions | \$ 15,678,461 | \$ 17,175,217 |
| Total Liabilities and Net Assets | \$ 17,804,851 | \$ 19,145,421 |

CONSOLIDATED BALANCE SHEET LIABILITIES & NET ASSETS

- Without restrictions are gift instruments that give the NACCC or The Foundation freedom to determine the use
- With restrictions put rules around how the instruments can be used

CONSOLIDATED STATEMENT OF ACTIVITIES

REVENUES

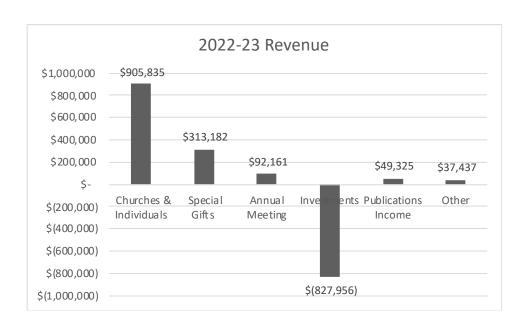
Special Gifts in 2022-23 include the Walbridge gift of \$234,857.

There was no annual meeting in 2021-22.

The investment loss in 2022-23 is an unrealized loss.

Other income in 2021-22 included the \$199,325 of Paycheck Protection Program.

| | 2022-23 | | | 2021-22 | | |
|-----------------------|---------|-----------|--|---------|----------|--|
| Contributions | | | | | | |
| Churches & Individual | \$ | 905,835 | | \$ | 943,323 | |
| Special Gifts | \$ | 313,182 | | \$ | 64,370 | |
| Annual Meeting | \$ | 92,161 | | \$ | 2,050 | |
| Investments | \$ | (827,956) | | \$ | 504,692 | |
| Publications Income | \$ | 49,325 | | \$ | 43,800 | |
| Other | \$ | 37,437 | | \$ | 212,108 | |
| Total Revenue | \$ | 569,984 | | \$1 | ,770,343 | |



REVENUES 2022-23

| | 20 | 22-23 | 2 | 021-22 |
|----------------------|-----|-----------|----|-----------|
| Programming Services | \$1 | 1,513,364 | \$ | 1,342,096 |
| Administrative | \$ | 230,579 | \$ | 158,972 |
| Donor Cultivation | \$ | 166,970 | \$ | 109,398 |

CONSOLIDATED STATEMENT OF ACTIVITIES

EXPENSES

Building Expenses, and Professional Expenses (Due to Outsourced Accounting) increased in Programming Services.

Annual Meeting expenses are \$54,000 higher in 2022-23 resulting in an increase in Administrative.



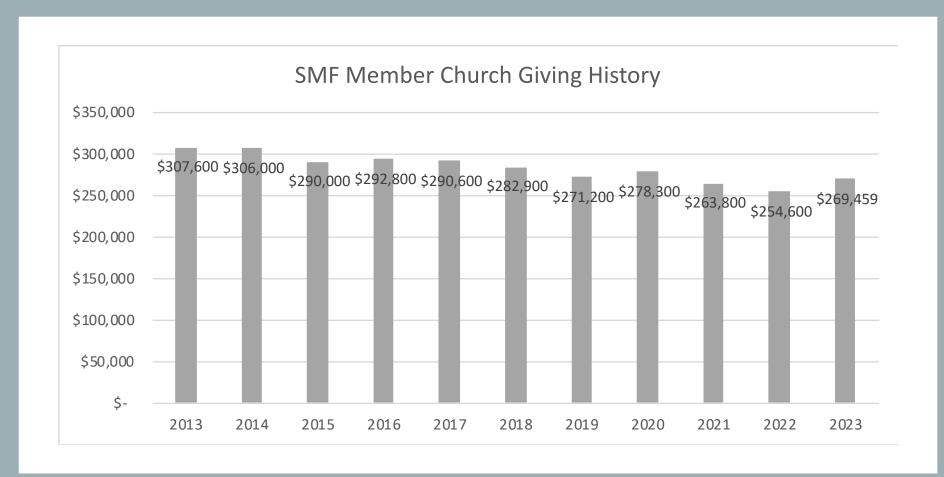
- > Successfully transitioned from an inhouse financial staff to an outsourced accounting staff.
- Transitioned to Quickbooks Online which is less expensive and more universally used.
- > Streamlined accounting functions such as using and synching Bill.com and Bloomerang into Quickbooks online.

2023-2024 NACCC BUDGET

SHARED MINISTRY FUND BUDGET 2023-24 INCOME

- Budgeted an increase in Individual Contributions because of the Development Director hire.
- Decrease in Trust and Bequest due to a large bequest in 2022-23.
- Budgeted an increase in Member Church Contributions due to addition of two staff positions: Director of Programs and Director of Development

| | | | Actu | ıal without | | |
|---------------------------------------|----|---------|------|-------------|---------|---------|
| | 1 | Budget | re | strictions | Budget | |
| | | 2023-24 | , | 2022-23 | 2022-23 | |
| | | | | | | |
| Member Church Contributions | \$ | 288,500 | \$ | 269,459 | \$ | 265,000 |
| Association Contributions | \$ | 1,200 | \$ | 2,400 | \$ | 1,200 |
| Individual Contributions | \$ | 170,000 | \$ | 67,293 | \$ | 72,000 |
| Trust & Bequest Contributions | \$ | 70,000 | \$ | 303,904 | \$ | 69,000 |
| Administrative Services to Foundation | \$ | 95,000 | \$ | 90,000 | \$ | 90,000 |
| Meeting Sponsorship | \$ | 6,000 | \$ | 2,775 | \$ | - |
| Meeting Registration | \$ | 87,000 | \$ | 85,386 | \$ | 101,700 |
| Building and Loan Support | \$ | 40,000 | \$ | 39,468 | \$ | 39,500 |
| Lay Ministry Training Program Fees | \$ | 5,000 | \$ | 12,505 | \$ | - |
| Seminar Fees | \$ | 2,000 | \$ | 1,950 | \$ | - |
| Ministers Convocation Fees | \$ | 6,000 | \$ | 9,071 | \$ | - |
| Advertisement Income | \$ | 5,000 | \$ | 8,743 | \$ | - |
| Congregationalist | \$ | 31,500 | \$ | 29,731 | \$ | 36,250 |
| Publication Income | \$ | 12,000 | \$ | 15,222 | \$ | 12,000 |
| Total Income | \$ | 819,200 | \$ | 937,907 | \$ | 686,650 |



| | Budget 2023-24 | | | ual without estrictions 2022-23 | Budget 2022-23 | |
|--|-------------------|-----------|----|---------------------------------------|-------------------|-----------|
| Total Staff Expenses | \$ | 606,500 | \$ | 494,511 | \$ | 613,880 |
| Total Building & Maintenance Expense | | 26,500 | \$ | 21,791 | \$ | 26,000 |
| Total Office And Administrative Expens | | 65,300 | \$ | 116,574 | \$ | 188,150 |
| Total Postage & Telephone Expenses | \$ | 17,500 | \$ | 18,534 | \$ | 15,000 |
| Total Technology Expenses | \$ | 39,500 | \$ | 32,682 | \$ | 41,000 |
| Total Professional Expenses | \$ | 123,000 | \$ | 146,641 | \$ | 24,600 |
| Depreciation Expenses | \$ | 40,000 | \$ | 21,739 | \$ | 40,000 |
| Total Travel Expenses | \$ | 28,500 | \$ | 40,095 | \$ | 24,850 |
| Annual Meeting Expenses | \$ | 101,000 | \$ | 46,059 | \$ | 101,700 |
| Congregationalist Expenses | \$ | 44,500 | \$ | 49,481 | \$ | 60,350 |
| Other Pubications Expenses | \$ | 12,000 | \$ | 3,132 | \$ | 6,000 |
| Total Expenses | \$ | 1,104,300 | \$ | 991,239 | \$ | 1,141,530 |

SHARED MINISTRY FUND BUDGET 2023-24 EXPENSES

- Increase in Staff Expenses because of the hire of the Development Director and the Program Director.
- ➤ Budgeting lower Professional Expenses because we will not need the outsourced accounting team as much in year two. During the past year they worked on the accounting system conversion which is now complete.

| | Bu | dget | Actual without restrictions | | | |
|-----------------------------|---------|-----------|-----------------------------|--|--|--|
| | 202 | 23-24 | 2022-23 | | | |
| Operating Revenue (Loss) | \$ (285 | 5,100.00) | \$ (53,332.00) | | | |
| Drawdown to fund Operations | \$ 285 | 5,100.00 | \$ 341,990.00 | | | |
| Net Revenue | \$ | | \$ 288,658.00 | | | |

SHARED MINISTRY FUND BUDGET 2023-24 NET REVENUE

BUDGET 2023-24 VITALITY

| | Budget 2023-24 | Actual restric 2022-2 | | Budget 2022-23 | |
|---------------------------------------|-------------------|-----------------------------|----------|-------------------|----------|
| Revenue | | | | | |
| Member Church Contributions | \$ 7,500 | \$ | 6,745 | \$ | 5,000 |
| Association Contributions | \$ 200 | \$ | 200 | \$ | 200 |
| Individual Contributions | \$ 1,500 | \$ | 1,500 | \$ | 1,000 |
| Trust & Bequest Contributions | \$ 9,000 | \$ | 4,139 | \$ | 9,400 |
| Lay Ministry Training Program Fees | \$ 5,000 | \$ | 12,505 | | |
| Total Revenue | \$ 23,200 | \$ | 25,089 | \$ | 15,600 |
| Expenditures | | | | | |
| Miscellaneous Business Expense | \$ 16,400 | \$ | 6,335 | \$ | 16,400 |
| Meeting Speaker | \$ 1,800 | \$ | 3,490 | \$ | 23,200 |
| Other Meeting Expense | \$ 15,400 | \$ | 12,951 | \$ | 11,000 |
| Travel | \$ 8,000 | \$ | 2,356 | \$ | 5,000 |
| Telephone | \$ 400 | | | \$ | 400 |
| Promotion | \$ 1,000 | \$ | 833 | \$ | 300 |
| Investment and Bank Fees | \$ 1,000 | \$ | 3,359 | \$ | 1,000 |
| Scholarships and Grants | \$ 25,000 | \$ | 24,684 | \$ | 24,000 |
| Lay Ministry Training Program Expense | \$ 5,000 | \$ | 8,559 | \$ | 14,000 |
| Convocation Expense | \$ 12,500 | \$ | 12,499 | \$ | 13,850 |
| Total Expenditures | \$ 86,500 | \$ | 75,066 | \$ | 109,150 |
| Net Operating Revenue | \$ (63,300) | \$ | (49,977) | \$ | (93,550) |
| Drawdown to Fund | \$ 34,942 | \$ | 29,602 | \$ | 29,602 |
| Net Revenue | \$ (28,358) | \$ | (20,375) | \$ | (63,948) |
| Reserves | \$ 310,610 | \$ | 338,968 | | |

BUDGET 2023-24 GROWTH

| | Budget | restri | | Budge | |
|--|----------------|-----------------|---------|-------|----------|
| | 2023-24 | 2022- | 23 | 2022- | 23 |
| Revenue | | | | | |
| Member Church Contributions | \$ 2,000 | \$ | 3,500 | \$ | 2,000 |
| Trust & Bequest Contributions - Designated | | \$ | 4,139 | \$ | 9,400 |
| Total Revenue | \$ 2,000 | \$ | 7,639 | \$ | 11,400 |
| Expenditures | | | | | |
| Printing | | \$ | 131 | | |
| Other Meeting Expense | \$ 7,000 | \$ | 759 | \$ | 5,000 |
| Travel-Other | \$ 5,000 | \$ | 824 | \$ | 4,200 |
| Promotion | \$ 1,000 | \$ | 2,480 | \$ | 600 |
| Investment and Bank Fees | | \$ | 8 | \$ | 750 |
| Scholarships and Grants | \$ 1,000 | \$ | 9,453 | \$ | 1,000 |
| Lay Ministry Training Program Expense | \$ 10,000 | \$ | 3,138 | \$ | 18,000 |
| Revitalization Expense | \$ 15,000 | | | \$ | 15,000 |
| Total Expenditures | \$ 39,000 | \$ | 16,793 | \$ | 44,550 |
| Net Operating Revenue | \$ (37,000) | \$ | (9,154) | \$ | (33,150) |
| Investment Drawdown | \$ 10,198 | \$ | 10,900 | \$ | 10,900 |
| Total Other Revenue | \$ 10,198 | \$ \$ | 10,900 | \$ | 10,900 |
| Net Revenue | \$ (26,802) | \$ | 1,746 | \$ | (22,250) |
| | | | | | |
| Reserves | \$ 203,039 | \$ | 229,841 | | |

BUDGET 2023-24 MOMC

| | Budget 2023-24 | | al without ictions -23 | Budget 2022-23 | | |
|---------------------------------|-------------------|----------|------------------------------|-------------------|---------|--|
| Revenue | | | | | | |
| Member Church Contributions | \$ | 20,000 | \$ 34,589 | \$ | 17,000 | |
| Individual Contributions | \$ | 3,000 | \$ 5,725 | \$ | 3,000 | |
| Trust & Bequest Contributions | \$ | 10,000 | \$ 5,139 | \$ | 13,000 | |
| Total Revenue | \$ | 33,000 | \$ 45,453 | \$ | 33,000 | |
| Expenditures | | | | | | |
| Other Business Expense | \$ | 250 | \$ 5,175 | | | |
| Other Meeting Expense | \$ | 9,250 | \$ 16,441 | | | |
| Travel | \$ | 7,500 | \$ 2,106 | | | |
| Promotion | \$ | 1,500 | \$ 833 | | | |
| Investment and Bank Fees | \$ | 1,000 | \$ 213 | \$ | 1,500 | |
| Global Missions - National | \$ | 11,400 | \$ 11,816 | \$ | 11,400 | |
| Global Missions - International | \$ | 25,300 | \$ 16,744 | \$ | 25,300 | |
| Scholarships and Grants | \$ | 1,500 | \$ 2,000 | \$ | 3,000 | |
| Total Expenditures | \$ | 57,700 | \$ 55,328 | \$ | 41,200 | |
| Net Operating Revenue | \$ | (24,700) | \$ (9,875) | \$ | (8,200) | |
| Investment Drawdown | \$ | 15,718 | \$ 2,550 | \$ | 2,000 | |
| Total Other Revenue | \$ | 15,718 | \$ 2,550 | | | |
| Net Revenue | \$ | (8,982) | \$ (7,325) | \$ | (8,200) | |
| Reserves | \$ | 52,304 | \$ 61,286 | | | |

2023-2024 INVESTMENTS



Member Church Participation in the Trust

As of March 31, 2023, we have 55 funds that 33 member churches have invested \$7,736,418.

This represents 32% of the total value of the Trust.

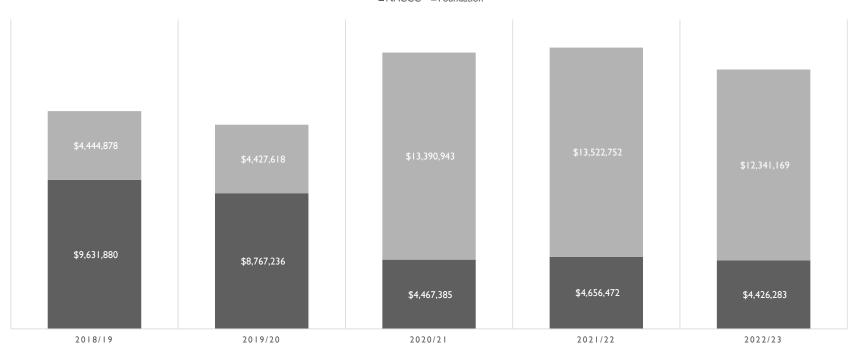
THANK-YOU member churches for participating.

Participants in the CIT are not immune to the downturns that investments experience from time to time...like this past year. What the CIT does bring to times like this is a dedicated team of professionals from Vanguard to help manage and adjust the portfolio to maintain the long-term objectives of the Trust.

Feel free to contact our office if you have questions or would like to participate.







THANK YOU FOR YOUR GENEROSITY TO THE NACCC

Cheryl Milnes CFO
Patrick Stewart Treasurer